

February 18, 2026

**Subject: Request for Proposals 26097-P: Fayette County Comprehensive Plan Five-Year Update**

Gentlemen/Ladies:

Fayette County, Georgia invites you to submit a proposal to provide professional planning consulting services for the preparation of a five-year update to the Fayette County Comprehensive Plan, in accordance with the information contained herein.

Questions concerning this Request for Proposals should be addressed to Tamia Carnell, Contract Administrator, in writing via email to [tcarnell@fayettecountyga.gov](mailto:tcarnell@fayettecountyga.gov) or fax to (770) 719-5534. Questions will be accepted until **2:00 p.m., Wednesday, March 4, 2026.**

Purchasing Department office hours are Monday through Friday 8:00 a.m. to 5:00 p.m. The office telephone number is (770) 305-5420.

Please return your response to the following address:

Fayette County Government  
Purchasing Department  
140 Stonewall Avenue West, Suite 204  
Fayetteville, GA 30214

Request for Proposals: 26097-P  
Request for Proposals: Fayette County Comprehensive Plan Five-Year Update

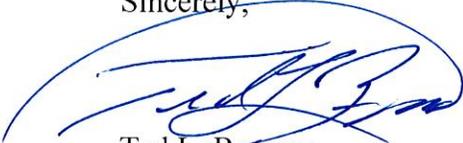
Your envelope *must* be sealed and should show your company's name and address.

**Proposals will be received at the above address until 3:00 p.m., Thursday, March 12, 2026,** in the Purchasing Department, Suite 204. The proposals will be opened at this time. Proposals must be signed to be considered. Late proposals cannot be considered. Faxed or emailed proposals cannot be considered.

If you download this Request for Proposals from the County's website, it will be your responsibility to check the web site for any addenda that might be issued for this solicitation. The County cannot be responsible for a vendor not receiving information provided in any addendum.

Thank you for participating in the solicitation process.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Ted L. Burgess', enclosed within a large, loopy blue oval.

Ted L. Burgess  
Chief Procurement Officer

## GENERAL TERMS AND CONDITIONS

### RFP 26097-P: Fayette County Comprehensive Plan Five-Year Update

1. **Definitions:**

- a. **RFP:** Request for Proposals.
- b. **Offeror:** A company or individual who submits a proposal in response to this RFP.
- c. **Successful Offeror:** The offeror that is awarded a contract.
- d. **Contractor or Consultant:** The Successful Offeror, upon execution of the contract.
- e. **County:** Fayette County, Georgia.

2. **Preparation of Offers:** It shall be the responsibility of the Offeror to examine specifications, scope of work, schedule and all instructions that are part of this request for proposal. Failure to observe any of the instructions or conditions in this Request for proposal may result in rejection of the offer.

All of the specifications and information contained in this Request for Proposal, unless specifically excepted in writing by the Offeror and such exceptions being included with the offer, will form the basis of the contract between the Successful Offeror and the County. The Offeror should take care to answer all questions and provide all requested information.

3. **Submission of Offers:** Offerors must submit their proposal, along with any amendments issued by the County, in a sealed opaque envelope. *Price schedules* shall be placed in an additional opaque sealed envelope, identified as the price schedule, and enclosed in the sealed envelope with the proposal.

Mail or deliver one original, unbound proposal, signed in ink by a company official authorized to make a legal and binding offer, four (4) bound paper copies, and a copy on a flash drive (do not include the *Price Schedule* on the flash drive) to:

Fayette County Government  
Purchasing Department  
140 Stonewall Avenue West, Suite 204  
Fayetteville, GA 30214

RFP Number: **26097-P**

RFP Name: **Fayette County Comprehensive Plan Five-Year Update**

4. **Timely Receipt:** Offers not received in the Purchasing Department by the time and date of the scheduled proposal opening will not be considered.
5. **Open Offer:** To allow sufficient time for a contract to be awarded, the offer, once submitted and opened, shall remain open for acceptance for a period of at least ninety (90) days from the date of the opening to the date of award.

6. **Corrections or Withdrawals:** The Offeror may correct a mistake or withdraw a proposal before the proposal opening date by sending written notification to the Director of Purchasing. Proposals may be withdrawn after the opening only with written authorization from the Director of Purchasing.
7. **Defects or Irregularities:** The County reserves the right to waive any defect or irregularity in any proposal received. In case of a discrepancy between unit prices and extended prices, the unit price will govern unless the facts or other considerations indicate another basis for correction of the discrepancy.
8. **Trade Secrets – Confidentiality:** If any person or entity submits a bid or proposal that contains trade secrets, an affidavit shall be included with the bid or proposal. The affidavit shall declare the specific included information which constitutes trade secrets. Any trade secrets must be either (1) placed in a separate envelope, clearly identified, and marked as such, or (2) at a minimum, marked in the affidavit or an attached document explaining exactly where such information is, and otherwise marked, highlighted, or made plainly visible. See Georgia law at O.C.G.A. § 50-18-72 (A)(34).
9. **References:** Offerors shall submit with proposals a list of three jobs the Offeror has done that are of the same or similar nature to the work described herein. For each job listed include a brief description of the work, a contact person, mailing address, valid telephone number and the date job was completed.
10. **Ethics – Disclosure of Relationships:** Before a proposed contract in excess of \$10,000.00 is recommended for award to the Board of Commissioners or the County Administrator, or before the County renews, extends, or otherwise modifies a contract after it has been awarded, the Contractor must disclose certain relationships with any County Commissioner or County Official, or their spouse, mother, father, grandparent, brother, sister, son or daughter related by blood, adoption, or marriage (including in-laws). A relationship that must be reported exists if any of these individuals is a director, officer, partner, or employee, or has a substantial financial interest in the business, as described in Fayette County Ordinance Chapter 2, Article IV, Division 3 (Code of Ethics).

If such relationship exists between your company and any individual mentioned above, relevant information must be presented in the form of a written letter to the Director of Purchasing. You must include the letter with any bid, proposal, or price quote you submit to the Purchasing Department.

In the event that a Contractor fails to comply with this requirement, the County will take action as appropriate to the situation, which may include actions up to and including rejection of the bid or offer, cancellation of the contract in question, or debarment or suspension from award of a County contract for a period of up to three years.

11. **Evaluation of Offers:** The evaluation of offers and the determination as to acceptability

of services offered shall be the responsibility of the County. Accordingly, to ensure that sufficient information is available, the Offeror may be required to submit literature, samples, or other information prior to award. The County reserves the right to obtain clarification or additional information from any firm regarding its proposal. The County reserves the right to select a responsive, responsible firm based on best value that is deemed to be most advantageous to the County. The County further reserves the right to reject any proposal, or all proposals, and to re-release the request for proposals.

12. **Non-Collusion:** By responding to this Request for Proposals, the Offeror shall be deemed to have represented and warranted that the proposal is not made in connection with any other Offeror submitting a separate response to this request for proposals and is in all respects fair and without collusion or fraud.
13. **Ability To Perform:** The Offeror may be required, upon request, to provide to the satisfaction of the County that he/she has the skill, experience, and the necessary facilities, as well as sufficient financial and human resources, to perform the contract in a satisfactory manner and within the required time. If the available evidence is not satisfactory to the County, the County may reject the offer.
14. **Notice to Proceed:** The County shall not be liable for payment of any work done or any costs incurred by any Offeror prior to the County issuing a written Notice to Proceed.
15. **Unavailability of Funds:** This contract will terminate immediately and absolutely at such time as appropriated and otherwise unobligated funds are no longer available to satisfy the obligations of the County under the contract.
16. **Payment Terms:** The County's standard payment terms are Net 30. Any deviation from standard payment terms must be specified in the awarded contract, and both parties must agree on such deviation.
17. **Severability:** The invalidity of one or more of the phrases, sentences, clauses, or sections contained in the contract shall not affect the validity of the remaining portion of the contract. If any provision of the contract is held to be unenforceable, then both parties shall be relieved of all obligations arising under such provision to the extent that the provision is unenforceable. In such case, the contract shall be deemed amended to the extent necessary to make it enforceable while preserving its intent.
18. **Indemnification:** The Contractor shall indemnify and save the County and all its officer, agents and employees harmless from all suits, actions, or other claims of any character, name and description brought for or on account of any damages, losses, or expenses to the extent caused by or resulting from the negligence, recklessness, or intentionally wrongful conduct of the Contractor or other persons employed by or utilized by the Contractor in the performance of the contract. The Contractor shall pay any judgment with cost which may be obtained against the County growing out of such damages, losses, or expenses, but only to the extent such damages, costs and expenses are adjudicated to have been caused by or resulted from the negligence, recklessness, or

intentionally wrongful conduct of the Contractor or other persons employed or utilized by the Contractor in the performance of the contract.

19. **Non-Assignment:** Assignment of any contract resulting from this Request for Proposals will not be authorized, except with express written authorization from the County.
20. **Insurance:** The Successful Offeror shall procure and maintain the following insurance, to be in effect throughout the term of the contract, in at least the amounts and limits set forth as follows:
  - **General Liability Insurance:** \$1,000,000 combined single limit per occurrence, including bodily and personal injury, destruction of property, and contractual liability.
  - **Automobile Liability Insurance:** \$1,000,000 combined single limit each occurrence, including bodily injury and property damage liability.
  - **Worker's Compensation:** Workers Compensation as required by Georgia statute.

Before a contract is executed with the Successful Offeror, the Successful Offeror shall provide Certificates of Insurance for all required coverage. The Successful Offeror can provide the Certificate of Insurance after award of the contract but must be provided prior to execution of the contract document by both parties. Certificates shall list an additional insured as follows:

Fayette County, Georgia  
140 Stonewall Avenue West  
Fayetteville, GA 30214

21. **Termination for Cause:** The County may terminate the contract for cause by sending written notice to the Contractor of the Contractor's default in the performance of any term of this agreement. Termination shall be without prejudice to any of the County's rights or remedies by law.
22. **Termination for Convenience:** The County may terminate the contract for its convenience at any time with 10 days' written notice to the Contractor. In the event of termination for convenience, the County will pay the Contractor for services performed. The County will compensate partially completed performance based upon a signed statement of completion submitted by the Contractor, which shall itemize each element of performance completed.
23. **Force Majeure:** Neither party shall be deemed to be in breach of the contract to the extent that performance of its obligations is delayed, restricted, or prevented by reason of any act of God, natural disaster, act of government, or any other act or condition beyond the reasonable control of the party in question.

24. **Governing Law:** This agreement shall be governed in accordance with the laws of the State of Georgia. The parties agree to submit to the jurisdiction in Georgia, and further agree that any cause of action arising under this agreement shall be required to be brought in the appropriate venue in Fayette County, Georgia.
25. **Open Records Act:** In the event that the Contractor receives, and responds to, a request for information as provided in Georgia's Open Records Act (O.C.G.A. § 50-18-70 et seq.), the Contractor shall promptly provide the County the same information provided to the initiator of the request for information. Contractor shall email such information to the county's Custodian of Records at [tsmith@fayettecountyga.gov](mailto:tsmith@fayettecountyga.gov).

**SCOPE OF SERVICES**  
**RFP 26097-P: Fayette County Comprehensive Plan Five-Year Update**

**PURPOSE**

Fayette County seeks to prepare a 5-year update to the local Comprehensive Plan pursuant to the Rules of the Georgia Department of Community Affairs, Chapter 110-12-1, Standards and Procedures for Local Comprehensive Planning, also known as the “Local Planning Requirements.” The Comprehensive Plan can be accessed here:  
[https://fayettecountyga.gov/departments/planning\\_zoning/comprehensive\\_plan.php](https://fayettecountyga.gov/departments/planning_zoning/comprehensive_plan.php)

**BACKGROUND**

Fayette County provides services to its citizens, including fire and emergency services, libraries, jail facilities, E-911, transportation planning, roadway maintenance and signalization, signage and marking, senior services, informative and interactive website, solid waste disposal, and other traditional government services.

Located due south and 20 miles from Atlanta, Fayette County is 199 square miles of gently rolling foothills of the Appalachian Piedmont bordered on the east by the Flint River, west by Line Creek. It is a community of approximately 125,000 residents and is a part of the core 11-county metropolitan Atlanta region. It includes the municipalities of Brooks, Fayetteville, Peachtree City, Tyrone and Woolsey. Neighboring counties are Clayton County on the east; Spalding County on the south and southeast; Coweta County on the west; and Fulton County on the north.

Fayette County completed a routine 5-Year Plan Update in 2022 and is completing a Comprehensive Transportation Plan Update in 2026. These documents, along with other small area planning studies and past comprehensive plan documents are the foundation of the 2027 Comprehensive Plan update. The Local Planning Requirements shall be the minimum standards, and emphasis will be placed on additional areas identified in the scope of work.

**SCOPE OF WORK**

The 2027 Comprehensive Plan Update will be an update to the land use vision for the county, which was completed in 2017 and to the most recent Comprehensive Plan Update in 2022, which was a 5-year update completed by the staff. The consultant shall work closely with Fayette County staff to furnish all labor, materials and services to meet all requirements outlined in this Request for Proposals.

## **TASKS**

The goal is to update the existing 2017 - 2040 Comprehensive Plan (Updated 2022) according to the most recent DCA guidelines to create an inclusive Comprehensive Plan that provides DCA/Atlanta Regional Commission with a compliant framework to promote orderly growth and development consistent with the goals, objectives, and vision of the community. The DCA requires that all plans include certain plan elements. The County has incorporated the required plan elements into the following tasks:

Task 1 - Community Goals

Task 2 - Community Assessment

Task 3 - Needs and Opportunities

Task 4 - Population Element

Task 5 - Community Facilities and Services Element

- Water, Wastewater, Solid Waste
- Public Safety
- Hospitals & Public Health
- Senior Services
- Recreation Facilities
- General Government
- Educational Facilities
- Library and Other Cultural Facilities

Task 6 - Economic Development Element

Task 7 - Transportation – Incorporate the 2026 Comprehensive Transportation Plan (CTP)

Task 8 - Broadband Services Element

Task 9 - Land Use Element - Update Future Land Use Map to align with parcels.

Task 10 - Community Work Program

Task 11 - Capital Improvement Element

Task 12 - Public Relations and Communications Element

Task 13 - State and Regional Review of the Comprehensive Plan

## **COMMUNITY ENGAGEMENT**

Fayette County anticipates a robust community participation plan will be implemented for the Comprehensive Plan Update. In addition to meeting the minimum requirements of the Rules of the Georgia Department of Community Affairs, Chapter 110-12-1, Standards and Procedures for Local Comprehensive Planning, the consultant will facilitate:

- Project Management Team Meetings for the duration of the project (anticipated to be held virtually or via conference call)
- Public Survey

- Up to 25 stakeholder interviews (anticipated to be held virtually or via conference call)
- 4-6 Steering Committee Meetings (anticipated to be in-person)
- 3-4 public engagement opportunities (anticipated to be in-person), with at least one (1) event to be a joint community engagement event with the municipalities and the Comprehensive Plan team
- An interactive public website with tools to engage community feedback
- Production of presentation materials, such as PowerPoint presentations, hand-outs and display boards, to be used for community engagement efforts.

County staff plans to coordinate a meeting with the planning departments of the municipalities of Brooks, Fayetteville, Peachtree City, Tyrone, and Woolsey, to collaborate on comprehensive plan elements to create elements that complement each other. This information will be shared with the consultant.

County staff also intend to supplement the Community Engagement activities identified above with additional events. It is anticipated that the consultant will be aware of these events but will not be expected to provide support for these events. However, feedback from these events will be shared with the consultant, as needed and appropriate, and should be given consideration in the development of final deliverables.

## **DELIVERABLES**

The Consultant shall deliver a final document that meets the minimum requirements of the Rules of the Georgia Department of Community Affairs, Chapter 110-12-1, Standards and Procedures for Local Comprehensive Planning, and exceeds the minimum requirements in regard to the development of the Future Land Use Plan as detailed above. Detailed maps, graphics and illustrations to support all components of the Comprehensive Plan Update should be included in the final document. Specific final deliverables will include:

- Four (4) printed and bound color copies of the final report and appendices
- One pdf file of the final report and all appendices
- All electronic files in their original format (i.e. Word, Excel, In Design, etc.) with supporting graphics
- All original GIS shapefiles

## **ANTICIPATED MILESTONES**

July 2026: Comprehensive Plan Update Kick Off Announcement at the Fayette County Board of Commissioners Public Meeting

July – September 2026: Existing Conditions Assessment and Community Goals, Needs and Opportunities; Initiate Project Management Team Meetings; Initiate Stakeholder Interviews; Initiate Steering Committee Meetings; Develop Draft Future Land Use Plan

September 2026 – November 2026: Presentation of Draft Future Land Use Plan; Community Engagement Meetings

January 2027: Public Presentation of Future Land Use Plan

November 2026 – January 2027: Development of Transportation, Economic Development and other required Elements in the Context of the Overall Land Use Plan

January - March 2027: Review of Final Comprehensive Plan Materials and Future Land Use Map

March 2027: Second Hearing before the Board of Commissioners

March – April 2027: Regional and State Review

May 2027: The Board of Commissioners adopts the 2027 Comprehensive Plan Update

June 30, 2027: DCA deadline for final plan adoption

## **PROPOSAL RESPONSE REQUIREMENTS**

The submission shall include the following information, in the order listed below, with each section clearly labeled and separated by tabs, with pages numbered. See the General Terms and Conditions, Item #3, for specific numbers of copies to submit. Proposals must include the following:

1. **Cover Page:** Include the Request for Proposals number (26097-P) and title (*Fayette County Comprehensive Plan Five-Year Update*). Also include your firm's name.
2. **Table of Contents**
3. **Required Documents:**
  - a. Company Information Page *{form included}*
  - b. Contractors Affidavit Under O.C.G.A. § 13-10-91(b)(1) *{form included}*
  - c. References *{form provided}*
  - d. Exceptions *{form provided}*
  - e. Signed addenda, if any are issued

4. **Project Understanding and Methodology:** State your understanding of the services required, your familiarity with Fayette County and its regional context, The specific requirements outlined in this RFP, and your overall approach to developing the Comprehensive Plan Update. Indicate your level of expertise with Comprehensive Plans in Georgia. Identify challenges you will face. Creativity and innovative ideas are encouraged in your response.
5. **Consultant Team Qualifications:** Include a resume or bio for the project manager and each team member. Describe the personnel resources that are available to the project manager to ensure timely and successful outcomes of the project. Identify the key contact person or project leader. Describe each key team member's experience with comparable projects, the role that each played, and the expected role of each when doing work for this project.
6. **Experience:** Provide up to four case studies of relevant projects that illustrate comparable projects completed by the consultant. Provide up to two examples of final documents that demonstrate the content, formatting, graphics, and mapping that are representative of the deliverables that can be expected for this project. (Examples should be submitted in digital format on a flash drive). Provide three references from previous projects that may be contacted as a part of the evaluation of this request for proposals (form provided).
7. **Proposed Schedule:** Include a schedule that considers the Anticipated Milestones shown above and indicates completion of the project on time.
8. **Price:** On a separate page, state the details of your proposed pricing. Include all fees and other charges. Clearly label each as a firm-fixed price or a not-to-exceed price, and state the basis of each not-to-exceed price. As a separate line-item, show your price to develop a website for the comprehensive plan, if you choose to provide this service. State your total proposed price, again showing it as a firm-fixed price or a not-to-exceed price.

Place the Pricing document in a **separate envelope**, as instructed in the Terms and Conditions, Item #3.

## EVALUATION PLAN

A contract will be awarded to the firm whose proposal is most advantageous to the county, with technical merit, price, presentations if applicable, and other factors considered. Evaluation scores will be made up of the following components, with their relative percentage values.

### ***Technical Merit***

The points earned for technical merit will comprise 70 points of the total evaluation score. Additional information about the requirements for each criterion is shown in items 4-7 in the *Proposal Response Requirements* above. Criteria for technical merit are, in priority order, as follows:

<u>Criteria</u>	<u>Max Points</u>
1. Project understanding & Methodology	25
2. Consultant Team Qualifications	20
3. Experience	20
4. Proposed Schedule	<u>5</u>
<b>Total Maximum Points – Technical Merit</b>	<b>70</b>

### ***Price***

Another 30 points of your score will be determined by your proposed price, as compared to other responding entities. Proposed prices will be assigned points earned through use of a variance weighting method. The lowest offered price will earn the maximum number of points for the Pricing portion of the score. Other proposals' price scores will be calculated based on the variance of their prices from the lowest offered price.

### ***Presentations***

The county may at its discretion, choose one or more of the best-scoring companies to make in-person presentations. If more than one company makes a presentation, the Evaluation Committee will evaluate the presentations and add up to 20 points to the score for each company that makes a presentation.

**COMPANY INFORMATION**  
**RFP 26097-P: Fayette County Comprehensive Plan Five-Year Update**

**A. COMPANY**

Company Name: \_\_\_\_\_

Physical Address: \_\_\_\_\_

\_\_\_\_\_

Mailing Address (if different): \_\_\_\_\_

\_\_\_\_\_

Website (if applicable): \_\_\_\_\_

**B. AUTHORIZED REPRESENTATIVE**

Signature: \_\_\_\_\_

Printed or Typed Name: \_\_\_\_\_

Title: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Phone Number: \_\_\_\_\_ Fax Number: \_\_\_\_\_

**C. PROJECT CONTACT PERSON**

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Phone Number: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

**Contractor Affidavit under O.C.G.A. § 13-10-91(b)(1)**

The undersigned contractor ("Contractor") executes this Affidavit to comply with O.C.G.A § 13-10-91 related to any contract to which Contractor is a party that is subject to O.C.G.A. § 13-10-91 and hereby verifies its compliance with O.C.G.A. § 13-10-91, attesting as follows:

- a) The Contractor has registered with, is authorized to use and uses the federal work authorization program commonly known as E-Verify, or any subsequent replacement program;
- b) The Contractor will continue to use the federal work authorization program throughout the contract period, including any renewal or extension thereof;
- c) The Contractor will notify the public employer in the event the Contractor ceases to utilize the federal work authorization program during the contract period, including renewals or extensions thereof;
- d) The Contractor understands that ceasing to utilize the federal work authorization program constitutes a material breach of Contract;
- e) The Contractor will contract for the performance of services in satisfaction of such contract only with subcontractors who present an affidavit to the Contractor with the information required by O.C.G.A. § 13-10-91(a), (b), and (c);
- f) The Contractor acknowledges and agrees that this Affidavit shall be incorporated into any contract(s) subject to the provisions of O.C.G.A. § 13-10- 91 for the project listed below to which Contractor is a party after the date hereof without further action or consent by Contractor; and
- g) Contractor acknowledges its responsibility to submit copies of any affidavits, drivers' licenses, and identification cards required pursuant to O.C.G.A. § 13-10-91 to the public employer within five business days of receipt.

\_\_\_\_\_  
Federal Work Authorization User Identification Number

\_\_\_\_\_  
Date of Authorization

**26097-P: FC Comprehensive Plan 5-Year**

**Update**

\_\_\_\_\_  
Name of Contractor

\_\_\_\_\_  
Name of Project

**Fayette County, Georgia**

\_\_\_\_\_  
Name of Public Employer

**I hereby declare under penalty of perjury that the foregoing is true and correct.**

Executed on \_\_\_\_\_, \_\_\_\_\_, 2026 in \_\_\_\_\_ (city), \_\_\_\_\_ (state).

\_\_\_\_\_  
Signature of Authorized Officer or Agent

\_\_\_\_\_  
Printed Name and Title of Authorized Officer or Agent

SUBSCRIBED AND SWORN BEFORE ME

ON THIS THE \_\_\_\_\_ DAY OF \_\_\_\_\_, 2026.

\_\_\_\_\_  
NOTARY PUBLIC

My Commission Expires: \_\_\_\_\_

**REFERENCES**  
**RFP 26097-P: Fayette County Comprehensive Plan Five-Year Update**

Please list three (3) references for current or recent customers who can verify the quality of service your company provides. Projects of similar size and scope are preferable.

1. Government/Company Name \_\_\_\_\_

City & State \_\_\_\_\_

Work or Service Provided \_\_\_\_\_

Approximate Completion Date \_\_\_\_\_

Contact Person and Title \_\_\_\_\_

Phone \_\_\_\_\_ Email \_\_\_\_\_

2. Government/Company Name \_\_\_\_\_

City & State \_\_\_\_\_

Work or Service Provided \_\_\_\_\_

Approximate Completion Date \_\_\_\_\_

Contact Person and Title \_\_\_\_\_

Phone \_\_\_\_\_ Email \_\_\_\_\_

3. Government/Company Name \_\_\_\_\_

City & State \_\_\_\_\_

Work or Service Provided \_\_\_\_\_

Approximate Completion Date \_\_\_\_\_

Contact Person and Title \_\_\_\_\_

Phone \_\_\_\_\_ Email \_\_\_\_\_

**Company Name** \_\_\_\_\_

